

*City Budgets – City Services:  
“Finding a Balance”*



*June 3, 2008*

# *Agenda*

- 7:00 PM Welcome & Overview of Meeting
- 7:05 PM Presentation on City Services
- 7:30 PM Review of Discussion Questions
- 7:35 PM Small Group Discussions
- 8:30 PM Small Group Reports
- 9:00 PM Adjourn

*The City provides a wide range of services with a 2008 budget of \$116,277,400.*

*These services can be grouped into four broad categories:*

# **General Fund Operations**

**44%**

**\$51.3 Million**

- . **Police Patrol**
- . **Fire Suppression**
- . **Ambulance**
- . **Street Maintenance**
- . **Zoning & Land Use**
- . **Development Services**
- . **Building Inspections**
- . **Parks Maintenance**
- . **Recreation Programs**
- . **Parking Enforcement**
- . **Animal Control**
- . **Emergency Communications**
- . **Fire Inspections**
- . **Public Access**
- . **Building Maintenance**
- . **Street Cleaning**
- . **Snow & Ice Removal**
- . **Traffic Signals**
- . **Neighborhood Playgrounds**
- . **Forestry**
- . **Senior Central**
- . **General Gov't Services**

## **SUBSIDIES FOR:**

- . **Ice Arena**
- . **Outdoor Pool**
- . **Transit**
- . **Cemetery**

## **Utility Operations**

**11%**

**\$13.1 million**

- Storm Water Mgmt. System
- Water Utility
- Sanitary Sewer System

## **Other Gov't Programs**

**25%**

**\$29.1 million**

- Ice Arena
- Outdoor Pool
- Transit
- Parking
- Central Equipment
- Risk Management
- Landfill Remediation
- City/County Health Dept
- Economic Development
- Hazardous Materials A
- Downtown
- BID Districts
- Community Enhancement
- Cemetery
- Library
- CDBG
- Debt Service
- Redevelopment

## **Capital Projects**

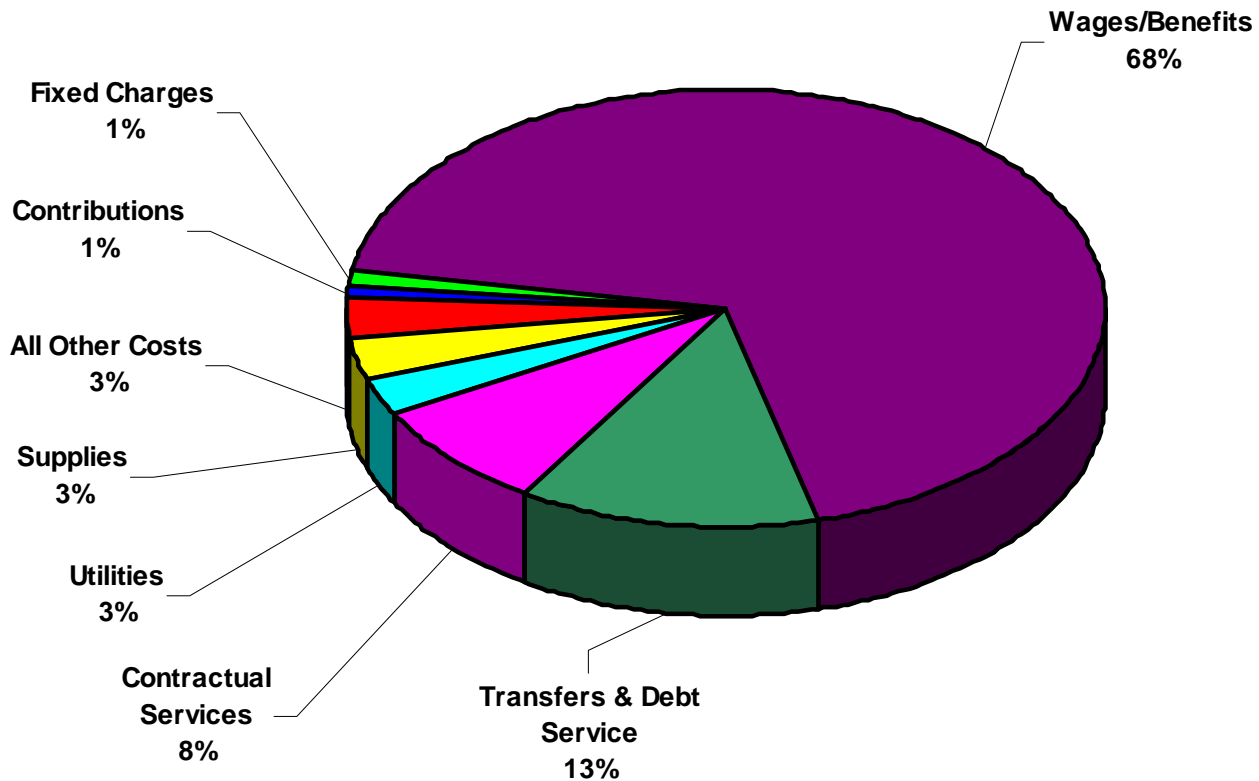
**20%**

**\$22.7 million**

- Utility Construction Projects
- Replacement of Streets & Other Infrastructure
- Major Building Improvements
- Replacement of Fleet Vehicles
- Park Improvements

# 2008 General Fund Expenditures

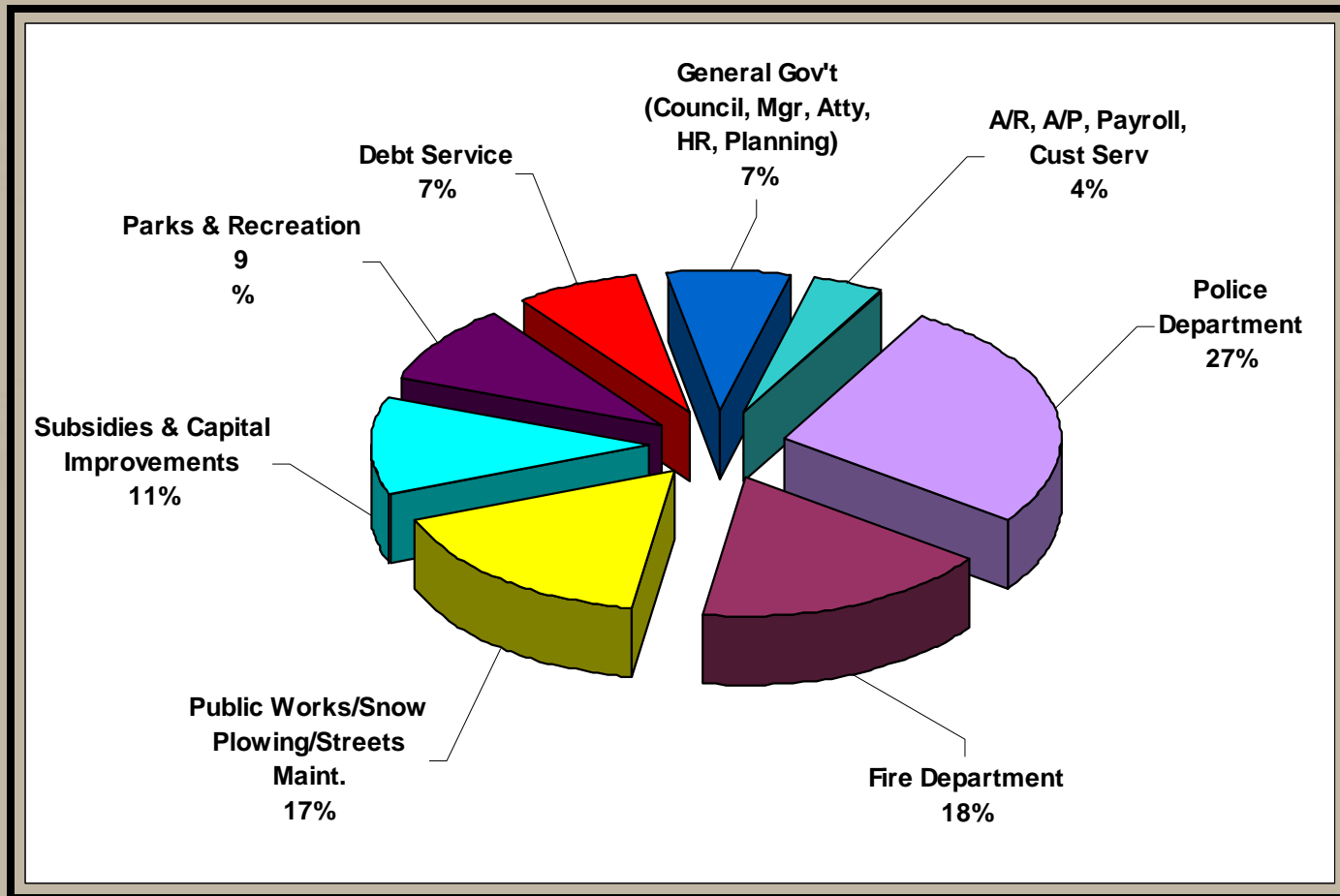
## 2008 General Fund Expenditures





The City's tax levy is used to support the operations of the City Government. These services include police, fire, ambulance, street maintenance and park maintenance.

### How Each Dollar of the City of Eau Claire's 2008 Tax Bill is Spent.



# *Property Taxes for \$150K Home*

Program Area	% of Levy	Property Tax Support (\$) For a \$150,000 Home	
Police Department	27%	\$ 233	(per year)
Fire Department	18%	156	(per year)
Public Works/Snow Plowing/Streets Maint.	17%	147	(per year)
Subsidies & Capital Improvements	11%	95	(per year)
Parks & Recreation	9%	78	(per year)
Debt Service	7%	61	(per year)
General Gov't (Council, Mgr, Atty, HR, Planning)	7%	61	(per year)
A/R, A/P, Payroll, Cust Serv	4%	35	(per year)
	100%	\$ 866	



## *How Do Other Household Expenses Compare to Taxes?*

	<u>Per Year</u>
• Heating/Air Conditioning	\$1,500 - 2,000
• Gas	1,800 - 2,200
• Home & Car Insurance	1,000 - 1,500
• Cell Phone	500 - 600
• Cable/Internet	900 - 1,200
• City Taxes on \$150,000 House	866

## Demographic Changes 1980 - 2008

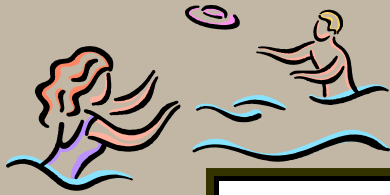
	<u>1980</u>	<u>2008</u>	<u>% Inc.</u>
<b>City Population</b>	<b>51,500</b>	<b>65,200 *</b>	<b>27%</b>
<b>Miles of Streets</b>	<b>280</b>	<b>341</b>	<b>22%</b>
<b>Miles of Sewer Main</b>	<b>213</b>	<b>320</b>	<b>50%</b>
<b>Miles of Water Main</b>	<b>225</b>	<b>366</b>	<b>63%</b>

\* Population as of 1/1/2007 - Wisconsin Dept of Administration

## Comparison of Employee Levels\* 1980 to 2008

	<u>1980</u>	<u>2008</u> <u>Employees</u>	<u>% Change</u> <u>from</u> <u>1980</u>
<b>General Government</b> (City Mgr., City Clerk, Elections, IS, Attorney, Finance, HR, Comm. Dev., Inspections, Econ. Dev., Downtown, Risk Mgt.)	63.75	65.75	3.2%
<b>Public Safety</b> (Police & Fire)	182	226	24.2%
<b>Public Works &amp; Parks</b> (Engineering, Streets, Maint., Water/ Sewer/Storm/Transit, Central Equip., Parks, Hobbs, Cemetery)	251	204.5	-18.5%
<b>Other</b> (Civic Center, Landfill)	10	0	-100.0%
	<u>506.75</u>	<u>496.25</u>	<u>-2.1%</u>

*\*Excludes Library & Health*



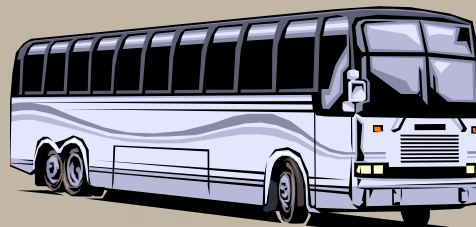
### Employees Per 1,000 Population

	<u>1980</u>	<u>2008</u>	<u>% Inc</u>
<b>Public Safety</b>	<b>3.53</b>	<b>3.46</b>	<b>-2%</b>
<b>Public Works &amp; Parks</b>	<b>4.87</b>	<b>3.14</b>	<b>-36%</b>
<b>General Government</b>	<b>1.23</b>	<b>1.01</b>	<b>-2%</b>

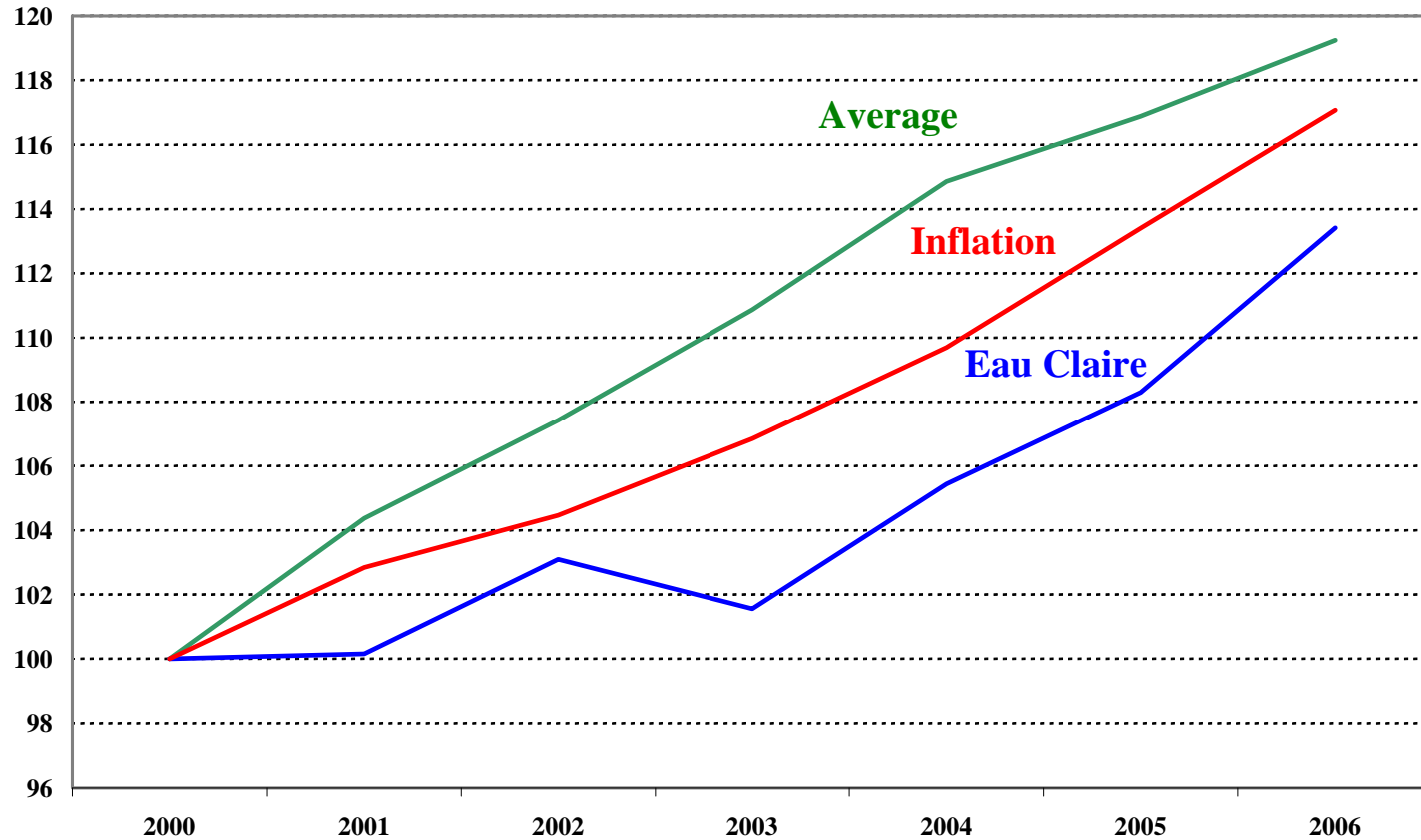
### Population

**1980: 51,500**

**2008: 65,200**

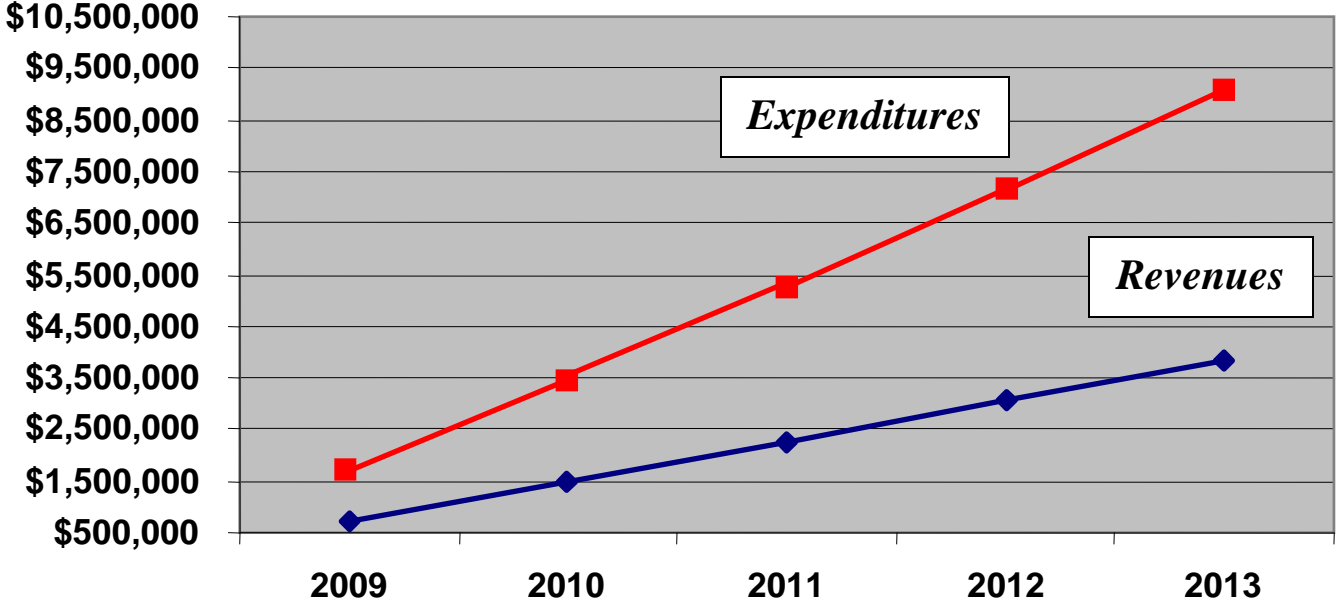


## Wisconsin Tax Alliance Per Capita Basic Spending Increases



From 2000 through 2006, Eau Claire's per capita basic spending increased at an average annual rate of 2.1%. In comparison, the rate of inflation was 2.7% per year. The average municipal increase was 3%.

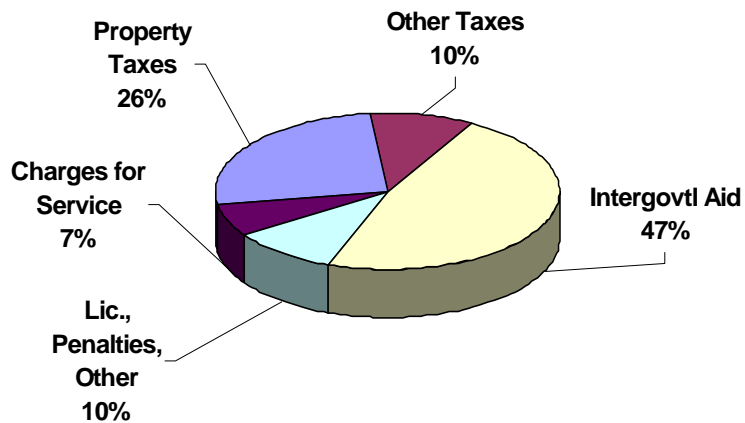
### Cumulative Revenues & Expenditure Increase 2009-2013



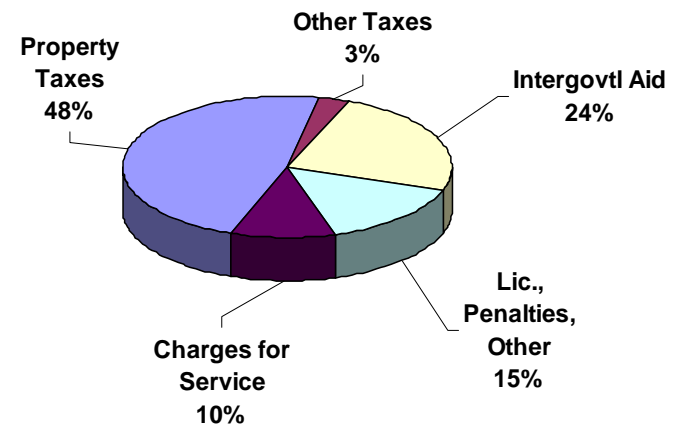


# 2008 General Fund Revenues

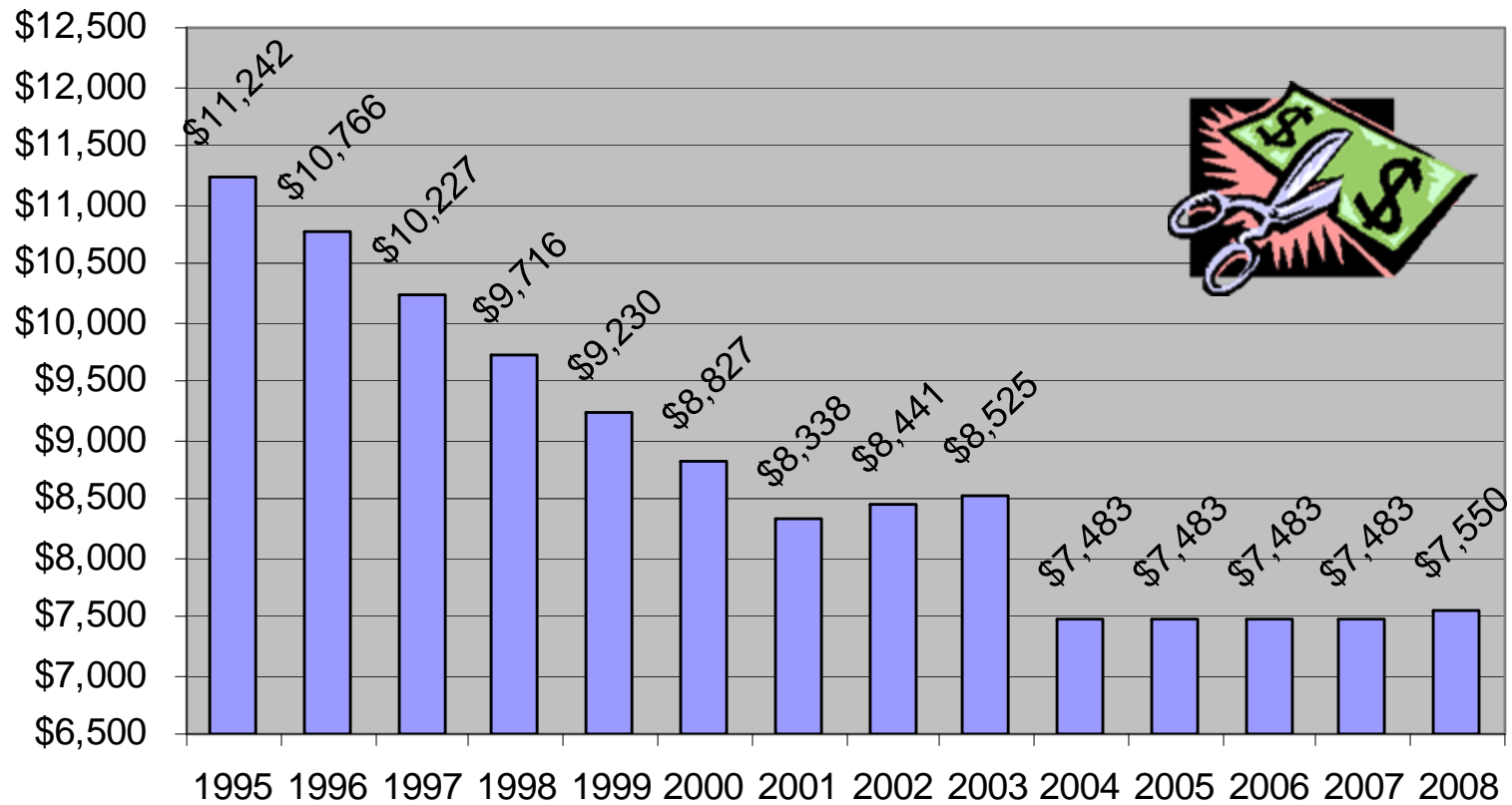
## 1995 Revenues



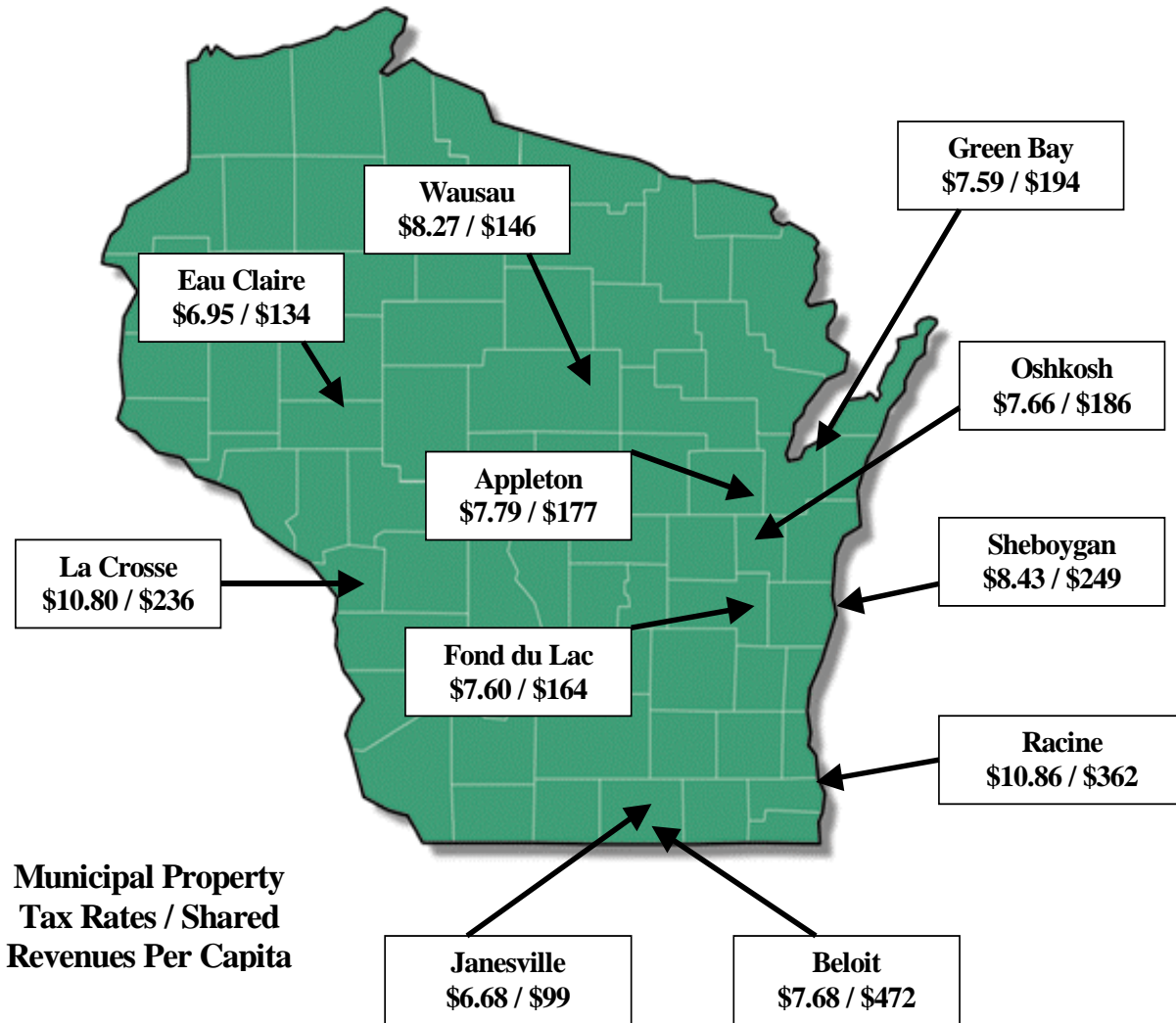
## 2008 Revenues



# State Shared Revenues



# Wisconsin



**Municipal Property  
Tax Rates / Shared  
Revenues Per Capita**



**How do the  
City's Equalized  
Tax Rate &  
Shared Revenues  
Per Capita  
compare other  
Wisconsin  
municipalities?**



*A little closer to home.*

Equalized Local Tax Rate / Shared Revenues Per Capita			
Altoona .....	\$5.42 / \$183	Menomonie .....	\$5.26 / \$228
Chippewa Falls .....	\$7.49 / \$267	Rice Lake .....	\$8.01 / \$238

# 2009 Revenue Changes\*

	<u>Inc/Dec</u>
Tax Levy	\$ 473,000
State Aids	(11,000)
Other Revenues	<u>(313,000)</u>
Net Revenue Increase	<u><u>\$ 149,000</u></u>

\* Excluding Levy for Debt Service

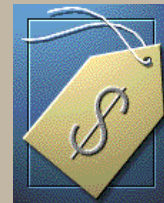
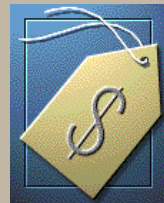
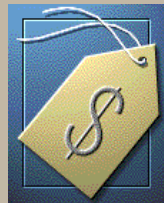
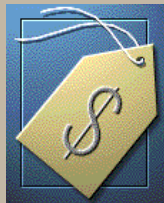
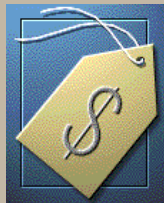




# 2009 Expenditure Projections\*

	<u>Inc/Dec</u>
<b>Wages &amp; Benefits</b>	<b>\$ 548,000</b>
<b>Health Ins</b>	<b>621,000</b>
<b>Utilities</b>	<b>259,000</b>
<b>Equipment Costs</b>	<b>545,000</b>
<b>Other Costs</b>	<b>210,000</b>
<b>Total Expenditures</b>	<b><u>\$ 2,183,000</u></b>

\* Excluding Debt Service and Capital Transfer





# *General Fund Operations*

	<u>Inc/Dec</u>
<b>Net Revenue Increase</b>	<b>\$ 149,000</b>
<b>Operating Expenditures</b>	<b>(2,183,000)</b>
<b>Operating Shortfall</b>	<b><u><u>\$ (2,034,000)</u></u></b>



*Round Table Discussion Question #1*

**What could the City do to streamline or make City services more efficient?**

*Round Table Discussion Question #2*

**What services should the  
City consider reducing or  
eliminating?**

*Round Table Discussion Question #3*

**What services should be  
paid for through user fees  
or charges?**

## *Additional Public Meetings*

Thursday, July 24<sup>th</sup>, 2008

7:00 pm – “City Budgets – City Services:  
Finding a Balance”, Senior Center